# 2021 FEDERAL EMPLOYEE VIEWPOINT SURVEY Social Security Administration



This document provides the 2021 Federal Employee Viewpoint Survey (FEVS) results for the Social Security Administration (SSA). Government-wide FEVS results are available on the Office of Personnel Management (OPM) Fed View Website.

## **Survey Administration**

OPM administered the online survey to SSA employees from November 8 through December 10, 2021. SSA's participation in the FEVS fulfills the Federal requirement to administer an Annual Employee Survey (AES). See regulations at 5 CFR Part 250, Subpart C.

#### **Survey Sample and Response Rate**

OPM selected a sample of full-time and part-time permanent Federal employees to participate in the FEVS. SSA achieved a response rate of 41.4 percent. Of the 27,922 SSA employees whom OPM selected to participate, 11,546 of our employees voluntarily responded to the FEVS. Our response rate exceeded the government-wide rate of 33.8 percent.

Based on our analysis, we determined that SSA's survey respondents are representative of our employee population.

### **Survey Results**

Despite the challenges of COVID-19, our employees demonstrated a tremendous amount of resilience. Traditionally questions regarding individual employee effort or contributions are amongst our highest scoring items.

**Strengths:** Our 2021 FEVS results revealed that questions with the highest positive responses reveal employees know how their jobs support our agency's goals, know what is expected on the job, supervisors treat employees with respect, and employees believe their teams are meeting customer needs and contributing positively to the agency's performance.

**Opportunities:** Our 2021 survey results indicate that performance management concerns continue to be a challenge. Questions concerning poor performers, meaningful recognition based on various levels of employee performance, view of senior leaders, involvement in decisions that affect employees work, and belief survey results are used to better the agency had the lowest percentage of positive responses.

The following sections provide agency-level 2021 FEVS results for SSA.

# Social Security Administration 2021 Federal Employee Viewpoint Survey Results

#	ltem Text	Response Type	Percent Positive	Strongly Agree/ Very Good/ Very Satisfied %	Agree/ Good/ Satisfied %	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied %	Disagree/ Poor/ Dissatisfied %	Strongly Disagree/ Very Poor/ Very Dissatisfied %	Percent Negative	Strongly Agree/ Very Good/ Very Satisfied N	Agree/ Good/ Satisfied N	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N	Disagree/ Poor/ Dissatisfied N	Strongly Disagree/ Very Poor/ Very Dissatisfied N	Item Response Total** N	Do Not Know/ No Basis to Judge N
1	*I am given a real opportunity to improve my skills	Agree- disagree														
	in my organization.		58.8%	20.0%	38.8%	18.5%	14.6%	8.0%	22.7%	2,502	4,579	1,997	1,587	825	11,490	N/A
2	I feel encouraged to come up with new and better ways of doing	Agree- disagree														
3	things.  My work gives me a feeling of personal	Agree- disagree	54.8%	20.5%	34.2%	18.9%	16.4%	9.9%	26.3%	2,592	3,980	2,010	1,730	1,024	·	
4	accomplishment.  I know what is expected of me on	Agree- disagree	70.0%	29.0%	41.1%	14.9%	8.6%	6.5%	15.0%	3,408	4,763	1,618	945	680	11,414	N/A
5	the job. *My workload is	Agree-	83.4%	36.0%	47.4%	8.6%	5.1%	3.0%	8.0%	4,232	5,393	947	599	320	11,491	N/A
	reasonable.	disagree	47.6%	12.8%	34.8%	13.7%	18.5%	20.3%	38.7%	1,609	4,315	1,500	2,011	2,016	11,451	36
6	*My talents are used well in the workplace.	Agree- disagree		.=												
7	*I know how my work relates to	Agree- disagree	55.5%	17.2%	38.3%	18.3%	14.9%	11.3%	26.1%	2,083	4,456	1,913	1,605	1,142	11,199	45
	the agency's goals.		88.5%	35.4%	53.1%	7.1%	2.5%	1.9%	4.4%	4,197	5,944	736	288	226	11,391	33
8	*I can disclose a suspected violation of any law, rule or	Agree- disagree														
	iaw, rule Of		66.4%	29.5%	36.9%	18.9%	6.7%	8.0%	14.7%	3,466	4,126	1,984	728	812	11,116	377

#	<b>Item Text</b> regulation without	Response Type	Percent Positive	Strongly Agree/ Very Good/ Very Satisfied %	Agree/ Good/ Satisfied %	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied %	Disagree/ Poor/ Dissatisfied %	Strongly Disagree/ Very Poor/ Very Dissatisfied %	Percent Negative	Strongly Agree/ Very Good/ Very Satisfied N	Agree/ Good/ Satisfied N	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N	Disagree/ Poor/ Dissatisfied N	Strongly Disagree/ Very Poor/ Very Dissatisfied N	ltem Response Total** N	Do Not Know/ No Basis to Judge N
	fear of reprisal.															
	cooperate to get the job done.	Agree- disagree	77.3%	34.1%	43.2%	11.6%	7.8%	3.3%	11.1%	4,447	4,850	1,160	745	307	11,509	N/A
	In my work unit, steps are taken to deal with a poor performer who cannot or will not	Agree- disagree														
	improve.		37.6%	11.9%	25.7%	27.9%	16.7%	17.9%	34.6%	1,229	2,596	2,631	1,557	1,502	9,515	2,011
	*In my work unit, differences in performance are recognized in a	Agree- disagree	42.00/	11 40/	22 50/	24.00/	10.70/	12 50/	24 20/	4 245	2 522	2 525	1 000	1 100	10.400	1 100
13	meaningful way.  *My work unit has the job-relevant knowledge and skills necessary to accomplish organizational	Agree- disagree	43.9%	11.4%	32.5%	24.9%	18.7%	12.5%	31.3%	1,315	3,532	2,525	1,868	1,160		·
14	goals. Employees in my work unit meet the needs of our	Always- never	77.2%	25.7%	51.5%	12.4%	7.3%	3.1%	10.4%	3,224	5,814	1,255	741	310	,	166
15	customers. Employees in my work unit contribute	Always- never	82.5%	31.9%	50.6%	15.1%	2.0%	0.4%	2.4%	3,877	5,431	1,324	179	38	10,849	652
	positively to my agency's performance.		82.3%	38.7%	43.6%	14.8%	2.4%	0.4%	2.9%	4,626	4,604	1,319	219	41	10,809	535

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1	6 Employees in															
	work unit pro															
	high-quality w		76.0%	32.9%	43.1%	19.6%	3.8%	0.6%	4.4%	4,031	4,621	1,808	324	54	10,838	616
	7 Employees in work unit ada changing priorities.	ot to never	78.8%	40.1%	38.7%	16.4%	4.1%	0.7%	4.8%	4,765	4,204	1,551	347	65	10,932	503
18	8 Employees in work unit successfully collaborate.	ny Always- never	71.7%	35.0%	36.7%	20.0%	6.7%	1.6%	8.3%	4,269	4,064	1,950	619	150	11,052	426
1	9 Employees in	ny Always-	/1.//0	33.076	30.776	20.076	0.770	1.076	0.5/0	4,209	4,004	1,930	019	130	11,032	420
	work unit ach our goals.	-	81.3%	34.5%	46.8%	15.6%	2.6%	0.5%	3.1%	4,172	5,047	1,439	231	52	10,941	543
20	Employees are recognized fo providing high quality produce and services.	disagree	58.0%	19.3%	38.7%	17.3%	15.1%	9.6%	24.7%	2,349	4,434	1,813	1,569	968	11,133	307
2:	1 Employees are protected from health and san hazards on the	disagree ety														
_	job.	0	71.8%	33.1%	38.7%	15.9%	6.5%	5.8%	12.3%	4,009	4,256	1,568	624	533	10,990	458
	<ul><li>2 My agency is successful at accomplishing mission.</li><li>3 *I recommend organization a</li></ul>	my Agree-	74.9%	25.3%	49.6%	16.6%	5.6%	2.8%	8.5%	3,149	5,530	1,628	553	293	11,153	298
	good place to work.		61.3%	23.6%	37.8%	19.7%	11.7%	7.2%	19.0%	2,917	4,382	2,065	1,282	790	11,434	N/A
L	WOIK.		01.3/0	23.070	37.070	13.770	11.7/0	1.2/0	15.070	2,311	4,302	2,003	1,202	700	11,434	11/ 🗥

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24 *I be	elieve the	Agree-		,,,	,,,	70	70	76	. regative							
surv	ults of this vey will be d to make my	disagree														
ager	ncy a better									_						
	ce to work. supervisor	Agree-	44.8%	17.2%	27.6%	26.8%	14.7%	13.7%	28.4%	1,857	3,018	2,734	1,552	1,364	10,525	921
supp to be	•	disagree														
issue			78.1%	43.7%	34.5%	10.6%	5.6%	5.7%	11.3%	5,529	3,710	1,044	525	520	11,328	77
com work repr	supervisor is nmitted to a kforce resentative of egments of	Agree- disagree														
socie	· ·		74.3%	41.1%	33.2%	17.6%	3.8%	4.3%	8.1%	4,745	3,377	1,660	329	380	10,491	886
work emp	oloyee	Agree- disagree														
	elopment. supervisor	Agree-	70.3%	36.6%	33.8%	15.3%	7.6%	6.8%	14.4%	4,502	3,752	1,547	748	625	11,174	223
	ens to what I	disagree														
	e to say.		79.5%	45.1%	34.3%	9.8%	6.5%	4.3%	10.8%	5,535	3,723	990	627	414	11,289	N/A
		Agree- disagree	85.2%	51.4%	33.7%	8.0%	3.7%	3.2%	6.9%	6,231	3,547	795	368	326	11,267	N/A
	ve trust and	Agree-	65.276	31.4/0	33.770	0.070	3.770	3.2/0	0.576	0,231	3,347	793	308	320	11,207	IN/A
supe	ervisor.	disagree	71.4%	43.4%	27.9%	14.2%	8.0%	6.4%	14.5%	5,289	3,092	1,475	794	624	11,274	N/A
a jok bein your	erall, how good b do you feel is ng done by r immediate ervisor?	Good-poor														
			75.2%	46.1%	29.1%	16.4%	4.9%	3.5%	8.4%	5,644	3,200	1,684	480	344	11,352	N/A

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32	In my organization, senior leaders generate high levels of motivation and commitment in	Agree- disagree														
33	the workforce. My organization's	Agree- disagree	42.5%	14.1%	28.4%	25.1%	17.8%	14.5%	32.3%	1,681	3,201	2,620	1,847	1,544	10,893	372
34	integrity. *Managers	Agree- disagree	55.0%	20.7%	34.4%	26.6%	8.5%	9.8%	18.4%	2,336	3,584	2,533	829	1,005	10,287	910
35	organization.  Managers promote communication among different work units (for example, about projects, goals, needed	Agree- disagree	75.9%	25.2%	50.7%	13.7%	5.4%	5.0%	10.4%	2,874	5,521	1,489	636	582	11,102	112
36	resources).  Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?		60.4%	21.4%	39.0%	19.4%	7.6%	9.0%	20.2%	2,462 3,518	4,296 3,572	2,016	1,208 718	951 636	·	312

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	I have a high level of respect for my organization's	Agree- disagree														
	senior leaders.		57.3%	24.3%	33.0%	23.7%	10.0%	9.0%	19.0%	2,757	3,637	2,477	1,084	999	10,954	248
38	Senior leaders demonstrate support for Work- Life programs. *How satisfied are		53.7%	21.6%	32.1%	26.4%	10.7%	9.2%	19.9%	2,581	3,490	2,440	·	810	,	927
40	you with your involvement in decisions that affect your work? *How satisfied are you with the information you receive from management on	dissatisfied Satisfied- dissatisfied	44.7%	13.6%	31.1%	25.4%	21.4%	8.6%	29.9%	1,663	3,612	2,663	2,263	910	11,111	N/A
	what's going on in															
41	your organization? *How satisfied are you with the recognition you receive for doing a good job?	dissatisfied	54.1% 54.6%	15.7%	38.4%	21.2%	17.0%	7.7% 9.6%	24.7%	1,876 2,238	4,298 4,072	2,218		831 966	,	N/A N/A
	*Considering everything, how satisfied are you with your job?	Satisfied- dissatisfied	61.6%	21.1%	40.4%	18.2%	13.3%	6.9%	20.2%	2,517	4,563	1,883	1,353	702	11,018	N/A
	Considering everything, how satisfied are you with your pay?	Satisfied- dissatisfied	60.8%	19.6%	41.2%	16.9%	15.1%	7.2%	22.3%	2,484	4,680	1,703	1,525	693	11,085	N/A

		Response	Percent	Strongly Agree/ Very Good/ Very Satisfied		Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied	Disagree/ Poor/ Dissatisfied	Strongly Disagree/ Very Poor/ Very Dissatisfied	Percent	Strongly Agree/ Very Good/ Very Satisfied	Agree/ Good/ Satisfied	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied	Disagree/ Poor/ Dissatisfied	Strongly Disagree/ Very Poor/ Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
#	Item Text	Type	Positive	%	%	%	%	%	Negative	N	N	N	N	N	N	N
44	*Considering	Satisfied-														
	everything, how satisfied are you	dissatisfied														
	with your															
	organization?		57.4%	16.7%	40.7%	20.8%	14.0%	7.7%	21.7%	2,047	4,646	2,159	1,462	801	11,115	N/A

Survey Administration Period: November 8 through December 10, 2021 \*AES prescribed items as of 2017 (5 CFR Part 250, Subpart C).

Sample or Census: Sample Number of surveys completed: 11,546 Number of surveys administered: 27,922

Response Rate: 41.4%

<sup>\*\*</sup> Unweighted count of responses excluding "Do Not Know" or "No Basis to Judge."

OPM weights the percentages to represent SSA's population.

Respondents asked to share their work experiences since the last OPM FEVS administration (November 2020).

## Social Security Administration 2020 Federal Employee Viewpoint Survey Results

## **Demographics**

What is your supervisory status?	
Response Option	%
Senior Leader	1.3%
Manager	9.6%
Supervisor	10.5%
Team Leader	9.4%
Non-Supervisor	69.2%
Total	100.0%
Are you:	
Response Option	
Male	36.8%
Female	63.2%
Total	100.0%
Are you of Hispanic, Latino, or Spanish origin?	
Response Option	%
Yes	13.2%
No	86.8%
Total	100.0%
Please select the racial category or categories with which you most closely identify.	
Response Option	%
White	65.9%
Black or African American	22.2%
All other races	11.9%
Total	100.0%

Survey Administration Period: November 8 through December 10, 2021 Percentages for demographic questions are un-weighted.

Sample or Census: Sample Number of surveys completed: 11,546 Number of surveys administered: 27,922 Response Rate: 41.4%

## Social Security Administration 2020 Federal Employee Viewpoint Survey Results

Agency Subcomponent	%
Deputy Commissioner for Analytics, Review, & Oversight	8.4%
Deputy Commissioner for Budget, Finance, & Management	3.0%
Deputy Commissioner for Communications	0.6%
Deputy Commissioner for Hearings Operations	14.4%
Deputy Commissioner for Human Resources	1.7%
Deputy Commissioner for Legislation & Congressional Affairs	0.2%
Deputy Commissioner for Operations	52.4%
Deputy Commissioner for Retirement & Disability Policy	2.7%
Deputy Commissioner for Systems	10.6%
Office of the Chief Actuary	0.2%
Office of the Commissioner	0.1%
Office of the General Counsel	2.9%
Office of the Inspector General	2.8%
Total	100.0%

Survey Administration Period: November 8 through December 10, 2021
Percentages for demographic questions are un-weighted.

Sample or Census: Sample Number of surveys completed: 11,546 Number of surveys administered:

27,922

Response Rate: 41.4%